

29 November 1949

Brigadier General Joseph F. Carroll, USAF
Director, Special Investigations
The Inspector General
Department of the Air Force
Washington 25, D. C.

Dear General Carroll:

In reply to your letter of 7 November 1949, I will be very pleased to have Mr. William K. Harvey and Mr. Harry A. Rositzke lecture before the third Special Indoctrination Course at the Office of Special Investigations Training School on 8 December 1949.

In this connection, it will be appreciated if the time on Mr. Harvey's lecture is changed from 1200 to 1250 hours, which I feel will provide adequate time for the proper coverage of this subject.

Sincerely yours,

(signed & dispatched via AIRSO)

R. H. Hillenkoetter
Rear Admiral, USN
Director of Central
Intelligence

cc: DCI ✓
Central Records w/basic memo of 7 Nov. 49 (orig.)
ADSO
Mr. Rositzke
Mr. Harvey w/cc of basic memo of 7 Nov. 49

MORI/CDF Pages 2-8

USAF review(s) completed.

COL. C. P. Keating
 17. COL. J. F. Keating
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FINAL DRAFT

AIR UNIVERSITY
 AIR WAR COLLEGE
 MAXWELL AIR FORCE BASE
 ALABAMA

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AWC INSTRUCTION CIRCULAR)

NUMBER 50-10)

STUDY NO. 10

INTELLIGENCE

Monitoring Division - Intelligence Division

1. OBJECTIVE

a. To achieve an appreciation of the requirement for and the nature of the intelligence needed by the governmental agencies responsible for safeguarding the U. S. in peace or in war.

b. To acquire a broad understanding of the major governmental agencies charged with providing the intelligence deemed essential to the security of the United States.

c. To appraise the capabilities and limitations of the agencies referred to in 1b above to provide the required intelligence.

2. GENERAL FIELD OF STUDY

Study No. 10 is concerned with the "why" and the "what" of the intelligence which should be provided in order that objectives may be determined and plans formulated on the basis of the most complete and accurate knowledge obtainable. It also deals with the "how"; i.e. the functioning of the structure which has evolved to produce this intelligence. In order to acquire an understanding of the effectiveness of intelligence agencies to provide the necessary product, it is essential that the means

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of production be understood. Therefore, the organization and activities of intelligence agencies are to be examined in relation to their responsibilities.

Study No. 12 will treat with actual intelligence in the field of strategy and policy. By achieving an understanding of the factors which determine a nation's posture and applying this knowledge to actual intelligence on a particular nation a basis is formed for a Strategic Intelligence Estimate.

3. DISCUSSION

The ever-changing nature of conflict among nations has expanded the field of intelligence beyond all previous bounds so that its requirements now encompass developments in every sphere of human activity in all countries of the world. Preparedness for war as well as the ability to maintain peace depends, to a large extent, upon a recognition of the objectives of other nations and intelligence is a basis for their determination. The formulation and consummation of our own strategies, policies, and plans are all vitally dependent upon intelligence. Because it is a determinant, intelligence must be of the highest quality and properly applied. Consequently, both the user and the producer of intelligence should clearly understand the problems and responsibilities of the other.

To arrive at a sound evaluation of intelligence agencies, the requirements of the consumers of their products should be well understood. Therefore, throughout the series of lectures in this study, the intelligence needs of the using agencies are given consideration in several different fields of activity.

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In addition, an examination of selected foreign intelligence systems should provide a basis for critical comparison with those of the U. S.

In examining the organizations whose primary functions are to secure information of foreign nations, the need for providing a protective system against foreign intelligence activities operating against our nation becomes apparent. Therefore, consideration of foreign intelligence is made a part of this study.

4. REQUIREMENTS

a. Written:

(1) State the objectives and fundamentals of an intelligence system that will make the maximum contribution to the security of the U. S.

(2) Prepare a general appraisal of the intelligence system and agencies considered in this study, in terms of their capabilities and limitations to meet the intelligence requirements placed upon them.

b. Oral presentation by selected seminars of requirements a., above.

R E S T R I C T E D

AIR WAR COLLEGE

S-C-H-E-D-U-L-E

16 Feb - 10 Mar 1950

	Monday	Tuesday	Wednesday	Thursday (16)	Friday (17)
0810				Intelligence for National Survival	National Intelligence Structure
0910				DISCUSSION	DISCUSSION
1010				Intelligence for Military Power	Command Intelligence
1110				DISCUSSION	DISCUSSION
1310				ORIENTATION	SEMINAR
1410				Draw Bibliography	SEMINAR
1510				SEMINAR ORGANIZATION	SEMINAR
1610					

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S-C-H-E-D-U-L-E

16 Feb - 10 Mar 1966

	Monday (20)	Tuesday (21)	Wednesday (22)	Thursday (23)	Friday (24)
0810	Intelligence at Hq, USAF	USAF Technical Intelligence Activity	HOLIDAY	Navy Department Intelligence	Joint Staff Intelligence Needs
0910	DISCUSSION	DISCUSSION	HOLIDAY	DISCUSSION	DISCUSSION
1010	Sources of USAF Intelligence (Include Air Attaches)	CSUSA Intelligence	HOLIDAY		Intelligence for the Joint Staff
1110	DISCUSSION	DISCUSSION	HOLIDAY	DISCUSSION	DISCUSSION
1310	SEMINAR	SEMINAR	HOLIDAY	SEMINAR	SEMINAR
1410	SEMINAR	SEMINAR	HOLIDAY	SEMINAR	SEMINAR
1510	SEMINAR	SEMINAR	HOLIDAY	SEMINAR	SEMINAR
1610					

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S-C-H-E-D-U-L-E

16 Feb - 10 Mar 1960

	Monday (27)	Tuesday (28)	Wednesday (1)	Thursday (2)	Friday (3)
0810	Foreign Policy Intelligence Needs	Intelligence for National Security	Role of Intelligence in Government	Soviet Intelligence System	Soviet Intelligence in Action - ETO
0910	DISCUSSION	DISCUSSION	"	"	DISCUSSION
1010	Department of State Intelligence	Central Intelligence Agency	DISCUSSION	DISCUSSION	British Intelligence System
1110	DISCUSSION	DISCUSSION	SEMINAR DISCUSSION	SEMINAR DISCUSSION	DISCUSSION
1310	SEMINAR	SEMINAR	FLYING	SEMINAR	SEMINAR
1410	SEMINAR	SEMINAR	FLYING	SEMINAR	SEMINAR
1510	SEMINAR	SEMINAR	FLYING	SEMINAR	SEMINAR
1610					

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S-C-H-E-D-U-L-E

16 Feb - 10 Mar 1950

	Monday (6)	Tuesday (7)	Wednesday (8)	Thursday (9)	Friday (10)
0810	French Intelligence System	Internal Security Functions of the FBI	Outlook for US Intelligence	SEMINAR	PRESENTATION
0910	DISCUSSION	Same	DISCUSSION	SEMINAR	PRESENTATION
1010	Air Force Counter Intelligence	Same	SEMINAR	SEMINAR	PRESENTATION
1110	DISCUSSION	DISCUSSION	SEMINAR	SEMINAR	PRESENTATION
1310	SEMINAR	SEMINAR	FLYING	SEMINAR	Study No. 11
1410	SEMINAR	SEMINAR	FLYING	SEMINAR	
1510	SEMINAR	SEMINAR	FLYING	SEMINAR	
1610					

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